

REP-OT/23/02/0846

Appendix 2

Oranga Tamariki Action Plan Implementation: Six monthly report back

July-December 2022

Detailed Consolidated Report



Significant and Measurable Results

Result area	Good health including wellbeing	Positive housing conditions	Access to good education	Support to grow, connect, and be independent
Child and Youth Wellbeing Strategy Outcome Area	3: Children and young people are happy and healthy.	2: Children and young people have what they need.	4: Children and young people are learning and developing.	2: Children and young people have what they need. 5: Children and young people are accepted, respected, and connected
Measure	Children and young people in care and youth justice have their health needs assessed, planned for, and met through an integrated service model by agencies working together to provide holistic and tailored care	Every young person transitioning from care and receiving the transitional support service can access temporary accommodation or long-term housing.	Following notification of a child or young person being placed in a care and protection residence or serving a sentence in a youth justice residence, local Ministry of Education staff will be engaged in transition planning for that child or young person no later than 30 days before their planned exit out of residence.	Every young person ageing out of care has a transition pathway into employment, education, or training.
Progress update	<p>Update from Ministry of Health (MoH)</p> <p>A work Programme is being established to ensure cross-agency representatives and stakeholders are involved in health needs assessments for children and young people in care and youth justice from the outset. While we are still early in the process for this action, we expect that it will be progressed alongside:</p> <ul style="list-style-type: none"> planned work being progressed by Te Whatu Ora to improve the delivery of health services in Oranga Tamariki residences. the action to review Gateway Assessments, as assessment will be a key part of the integrated service model. <p>Te Aka Whai Ora continue to be engaged in this mahi, with an emphasis on elevating Mātauranga Māori and Te Ao Māori solutions in response to improving tamariki and rangatahi ora, with needs met through both assessment and planned care.</p>	<p>Update from Ministry of Housing and Urban Development (MHUBD)</p> <p>As well as work underway to design a new supported housing service for youth and rangatahi, the Ministry of Housing and Urban Development (HUD) undertook an internal lessons learned exercise focusing on the process for initial youth-focused transitional housing placements undertaken in August/September 2022.</p> <p>Many approved rangatahi Māori youth transitional housing providers are not yet operational, so the review recommended a further evaluation. Initial advice on options for scope of the supported housing review will be provided to Ministers in February 2023.</p>	<p>Update from Ministry of Education (MoE)</p> <p>Further resourcing has been secured to keep work on the education significant result area progressing.</p> <p>MoE and Oranga Tamariki have held a design sprint to design and develop shared processes to ensure education planning begins for young people in a care and protection residence no later than 30 days before their planned exit out of that residence.</p> <p>Request for support / consent forms are in development.</p> <p>MoE have developed a draft business system to record measures. Reporting will be developed in early 2023.</p> <p>A framework for information sharing will be drafted in early 2023.</p>	<p>Update from Ministry of Social Development (MSD)</p> <p>MSD is working with other agencies to help support young people more generally in their transition to independence through work programmes such as He Poutama Rangatahi, Mana in Mahi and Apprenticeship Boost Initiative, which help young people into employment, education, and training. Young people, and particularly young Māori and Pacific peoples, continue to be a priority group for MSD's employment services. There are challenges with identifying the cohort of young people ageing out of care for employment support at a national level. This is being worked on as a priority.</p>

1. Short term practical actions

Action	Description	Lead	Activities	Summary of progress
1. CE's expectations	Children's agency chief executives will clarify expectations to frontline decision-makers/ operational staff of the requirement to meet the needs of the children, young people and whānau who are engaged with Oranga Tamariki or are likely to come to the attention of Oranga Tamariki. Longer-term, there will be a corresponding responsibility for agencies to report back on how they are fulfilling these responsibilities and what's changed.	Children's agency chief executives	1.1	<p>MoH</p> <p>Oversight of Health actions in the Action Plan and Implementation Plan has been embedded within the key health system accountability and planning documents for the next two years (Te Pae Tata / the interim New Zealand Health Plan). Children including those in the Action Plan cohort are included in the strategies being developed under the Pae Ora (Healthy Futures) Act 2022. As part of strategic planning and monitoring across the health system, Manatū Hauora continues to prioritise these children, young people and their families and identify ongoing timely opportunities to better meet their needs. Alongside the broader cross-agency group, a Health-specific data and insights group has been established between the Ministry of Health (MoH) and Oranga Tamariki to drive forward work on the health actions.</p> <p>The Director-General of Health is responsible for Action 1 as the responsible Chief Executive for the health sector, and will work with the Chief Executives of Te Aka Whai Ora and Te Whatu to implement this recommendation. The three chief executives met in December to discuss how this recommendation will be progressed in the health sector</p> <p>HUD</p> <p>The Ministry has recognised the needs of youth as a priority cohort and this is reflected in both the Homelessness Action Plan (HAP) and the HAP 18 month review. We are continuing our work to focus on youth as one of a number of cohort groups with specific housing and support needs, and this focus will continue to be refined and reflected in the HAP work programme throughout 2023.</p> <p>As part of the emergency housing system review, in July Cabinet directed HUD and MSD officials to work with Oranga Tamariki, Health and Corrections to identify prevention and support actions for the emergency housing system. Agencies are currently working together to identify cross-agency actions and will brief portfolio Ministers on this in early 2023. This will include actions to better meet the needs of cohorts of interest to Oranga Tamariki.</p> <p>MSD</p> <p>The Ministry of Social Development has begun to strengthen its messaging about Oranga Tamariki Action Plan through communications to regions and specialised service lines. Feedback gathered in response will inform the development of better practices and the identification of key issues within MSD and across its relationship Oranga Tamariki</p> <p>Police</p> <p>Police and Oranga Tamariki have developed a new integrated response pathway to respond and support children involved in serious and persistent offending. The 'Fast Track Pathway' went live on 16 December 2022, and is being trialed in Counties Manakau and Waitakere. This clarified expectations to operational kaimahi that Police and Oranga Tamariki need to work collaboratively to take immediate action to address the needs of a child who has offended, and their whānau. As at 16 January 2023, 30 children have gone through the model. Mentoring, housing, health and education are some of the wellbeing issues that have been identified that need to be addressed within responses. Police and Oranga Tamariki are reviewing to assess if there may be further roll out opportunities.</p>

Action	Description	Lead	Activities	Summary of progress
2. Practical, high-impact action identification	Each agency will identify practical high impact actions they can lead, and implement with other agencies as appropriate, to meet the needs of priority populations.	Children's agencies and other relevant agencies as identified	1.1; 2.1-2.20	<p>HUD</p> <p>Stable and suitable housing is essential to improving better wellbeing outcomes for this cohort in the long-term. The in-depth assessment identifies high health needs of this cohort and accommodation with intensive, specialised support is especially needed for children who have come into care due, in part, to their higher support needs. It will be important to continue to prioritise the connections with the health system alongside housing and care and protection systems in supporting the housing and support needs of this cohort.</p> <p>The Homelessness Action Plan is a system changing intervention in its own right, and the recently announced Emergency Housing review and the shortly to be confirmed Supported Housing Review will also both take into account the needs of youth as a priority cohort.</p> <p>HUD will continue to work with other agencies with accountabilities in the housing space through the HAP, Oranga Tamariki Action Plan and other coordinating processes.</p>

Implementation Plan activities

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
1.1	Oranga Tamariki has an additional legislated responsibility for oversight of the Action Plan. Oranga Tamariki will advocate for those children and their families to other agencies to ensure those children's needs are met.	Oranga Tamariki	<ul style="list-style-type: none"> Ministers have agreed on formal accountability and reporting mechanisms for the plans, with the first six-monthly implementation report due to Child and Youth Wellbeing Ministers in March. 	No milestones in the next six months.	Green – ongoing action
2.1	Develop locally tailored resources to support social workers and carers supporting children and young people to arrange access to health and oral care services, fulfil health entitlements, and enroll with health care providers.	Ministry of Health	<ul style="list-style-type: none"> Te Whatu Ora and Oranga Tamariki are developing locally tailored resources on how to access health and oral care services. Work is underway to scope appropriate online resources that can be easily accessed by the end of 2022, with ongoing work to refine and disseminate the resources in 2023. The Pediatric Society are supporting this work Programme and offering ongoing insights. This involves meeting with key stakeholders and social workers within communities to understand what content and form will be of most value to them. 	<ul style="list-style-type: none"> Implement and circulate within regions in 2023. 	Green – ongoing action
2.2	Specifically incorporate populations of interest to Oranga Tamariki within key health system accountability	Ministry of Health	<ul style="list-style-type: none"> The health actions from the Action Plan and Implementation Plan are now embedded within Te Pae Tata (the interim New Zealand Health plan). 	<ul style="list-style-type: none"> We will continue to embed the populations of interest to Oranga Tamariki within accountability or strategic documents such as the 	Green – ongoing action

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
	documents, such as the interim New Zealand Health Plan.			health strategies mandated by the Pae Ora Act, and within key work programmes underway.	
2.3	Establish a cross-agency data and insights group between the Ministry of Health and Oranga Tamariki to inform immediate and ongoing priorities and actions.	Ministry of Health	<ul style="list-style-type: none"> The Oranga Tamariki and Manatū Hauora cross-agency data and insights group meets to inform immediate and ongoing priorities and actions related to the Oranga Tamariki Action Plan and Implementation Plan, by enhancing the evidence base pertaining to children and young people involved with Oranga Tamariki and their health access and outcomes. Additionally, the first meeting for the cross-agency data and insights group took place on 12 December 2022. 	<ul style="list-style-type: none"> The insights group will help to inform the remaining “in depth assessments” required by the Action Plan, and policy advice to Ministers. 	Green – complete
2.4	Develop and consult on options to support the transition of a child or young person in care from an acute mental health ward to community-based care by the end of 2022.	Ministry of Health	<ul style="list-style-type: none"> The Mental Health Specialist Services commissioning team in Te Whatu Ora is working with Manatū Hauora Clinical Advisory to establish a steering group with sector representation. 	<ul style="list-style-type: none"> Consultation on options will occur in early 2023, with implementation by the end of 2023. 	Green – ongoing action (Some actions to occur in early 2023.)
2.5	Develop an Engagement in Learning Strategy which addresses the barriers children and young people, including children and young people in care, face to participating and progressing in their learning.	Ministry of Education	<ul style="list-style-type: none"> The overall Attendance and Engagement Strategy was released by the Ministry of Education (MoE) in July 2022 and identified 13 priority actions. This progressed the Implementation Plan step to develop an Engagement in Learning Strategy, to address barriers faced in participating and progressing in learning. 	<ul style="list-style-type: none"> Next steps are to develop a sub-action plan to deliver across four focus areas: <ul style="list-style-type: none"> empowering students and their whānau to engage in education. strengthening school and kura engagement practice. strengthening system enablers and supports for engagement, and strengthening cross-government collaboration to address barriers to engagement. Work with Regional Public Service Leads to take actions to understand and raise the levels of 	Amber – minor delays

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
				attendance and support the social and economic needs of ākonga and whānau.	
2.6	Support iwi and Māori social service providers to facilitate and broker educationally powerful relationships between priority learners (including those in care) and their whānau, and education services.	Ministry of Education	<ul style="list-style-type: none"> Developed a regular reporting cycle to measure the impacts of the facilitation and brokerage for priority learners and whānau by December 2022 Progress has been delayed because of staff shortages. Working now to confirm resources and establish a process to progress the work. 	<ul style="list-style-type: none"> Utilize findings of regular reporting to support continuous improvement by identifying opportunities to leverage, gaps to fill, and challenges to respond to. Confirm resources Confirm deliverables Develop plan Implement plan 	Red – significant delay
2.7	Work with Regional Public Service Commissioners on how they can help drive support for and engagement in the Action Plan and actions through regional leadership (agencies, iwi, local government, and partners) to enable locally led solutions.	Ministry of Social Development	<ul style="list-style-type: none"> Engaged with Regional Public Service Commissioners and Regional Leadership Groups to increase awareness and support of the Action Plan and link the Action Plan outcomes with regional priorities. 	<ul style="list-style-type: none"> Develop a structured engagement for plan for working with regional leadership to drive engagement and support for the Action Plan implementation. 	Green – ongoing action
2.8	Review implementation of the initial 54 rangatahi youth focused transitional housing places to identify any improvements that can be applied when extending the service.	Ministry of Housing and Urban Development	<ul style="list-style-type: none"> The Ministry of Housing and Urban Development undertook an internal service process review of the initial youth-focused transitional housing placements. This was undertaken in August/September 2022. 	<ul style="list-style-type: none"> Extension of the youth-focused transitional housing underway. 	Green – complete
2.9	Design a new supported accommodation service for rangatahi with higher and more complex needs that provides immediate access to safe, warm, and stable longer-term	Ministry of Housing and Urban Development	<ul style="list-style-type: none"> Ongoing discovery work and scoping of options for establishing the new service. 	<ul style="list-style-type: none"> Implementation, including procurement, of the new service from early to mid-2023. 	Green – ongoing action

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
	accommodation, along with age-appropriate intensive supports.				
2.10	Review supported housing under the Aotearoa New Zealand Homelessness Action Plan looking across different supported housing typologies including those that support Oranga Tamariki populations of interest. Housing Ministers will receive further advice in July 2022 on the next steps for this work.	Ministry of Housing and Urban Development	<ul style="list-style-type: none"> • HUD's review of the Supported Housing system is underway. Early scoping work is underway, and we have continued to update Ministers through the Emergency Housing System Review. 	<ul style="list-style-type: none"> • Briefing to Minister Woods on scope objectives and work programme in first quarter of 2023. 	Green – ongoing action
2.11	Initiate a review of the Gateway assessment process. Officials will gather information on Gateway and report to the Ministers of Health, Education and Children on the scope and approach for a review.	Oranga Tamariki	<ul style="list-style-type: none"> • A report from the CEs of Oranga Tamariki and the Ministries of Health and Education has been delivered to the Ministers of Children, Health, and Education on 7 December 2022, seeking their agreement to initiate a review. • The paper sets out an approach to the review guided by a draft set of principles, which emphasises taking a Te Tiriti o Waitangi, whānau-centered, and collaborative approach. • It proposes development of an Expert Advisory Group to guide the review, subject to resourcing considerations, including representatives of children, young people, and whānau with experience of Gateway and/or the care and protection system; iwi and hapori Māori; communities including Pacific and disability communities; and clinicians, social workers and educators involved in Gateway. • In the new year officials will be engaging with children, young people, whānau, and partners to understand their views, experiences of how Gateway currently works, and what a good system would look like. • The scope is subject to further engagement, but is likely to include (and is not limited to): <ul style="list-style-type: none"> ○ Kaupapa – the guiding intent, policy settings and aspirations for Gateway. ○ Tikanga and kawa – the process and practice of Gateway. ○ Environment – the system conditions to support an effective process (e.g. accountability, governance and funding arrangements). • The review will also involve engagement with a range of oversight bodies and boards, such as the Oranga Tamariki Ministerial Advisory 	<ul style="list-style-type: none"> • The report was agreed by the Minister of Health and Associate Minister of Education, and agencies are developing further advice on the approach and timing of the review in response to feedback from the Minister for Children. • Ministerial decision on scope of review by mid-2023 	Green – complete

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
			Board, Oranga Tamariki Youth Advisory Panel, and Pou Tangata (National Iwi Chairs Forum).		
2.12	Develop court familiarisation resources for witnesses in sexual violence trials, including resources specifically designed for tamariki and rangatahi, to help prepare to give evidence in a sexual violence trial.	Ministry of Justice	<ul style="list-style-type: none"> The Ministry's Court Familiarisation Resources project will deliver resources for victims of sexual violence to help them prepare to give evidence in a trial. The Ministry has initiated work on the problem definition and user needs to inform project planning (including a discovery/research phase) and a provider is being sourced to do this work. 	<p>Phasing:</p> <ul style="list-style-type: none"> Completion of contract with Research/Design company by end of December 2022. Phase 1 Discovery work commences from end of January to end of May 2023. Phase 2 Design work to begin in June 2023. Phase 3 Build and Delivery begins October 2023. Delivery of products planned for April 2024. June 2024 project closes. 	Green – ongoing action
2.13	Implement and evaluate new Kaiārahi roles in the Family Court to support parents to access services and community-based support.	Ministry of Justice	<ul style="list-style-type: none"> The Kaiārahi – Family Court Navigator role was established to help whānau/families with information, guidance, and support about Family Justice Services and on their journey through the Family Court. While Kaiārahi will not provide legal advice, the service is free and will support whānau by: <ul style="list-style-type: none"> Accessing support in the community to help families reach agreement about the care of their children. Helping parties understand the Family Court and support them through their journey. Supporting community groups that work with whānau/families. There are 51 Kaiārahi positions with 8 of those vacancies, along with 4 service managers and 1 manager justice services. The Kaiārahi service has been available in the community since 10 January 2022 and since then, their services have been used by people who are considering making an application to the Family Court as well as those who have already filed proceedings. 	<ul style="list-style-type: none"> It is intended that an evaluation of the Kaiārahi role will take place 12-18 months from go-live with success being best measured through an evaluation of people experiences, the scope of which is still to be determined. 	Green – complete
2.14	Expand the Young Adult List into Gisborne and Hamilton District Courts, with the aim of supporting young adults aged 18 to 25 to more easily understand and engage with the court process, and to enable the Court to have a better understanding of any barriers to full participation.	Ministry of Justice	<ul style="list-style-type: none"> The Ministry has supported the judiciary to expand the Young Adult List Court to the Gisborne and Hamilton District Courts. The Young Adult List recognises 18- to 25-year-olds have a unique set of developmental vulnerabilities and needs and adjusts court processes to support understanding and participation. The first Young Adult List was established in Porirua in 2020, followed by an expansion to Gisborne in May 2022 and Hamilton in June 2022. 	<ul style="list-style-type: none"> A multi-agency Working Group has been established to identify opportunities to improve how the Young Adult List identifies and responds to the needs of neuro-disabled young adults. The Group is currently undertaking discovery work to better understand how the justice sector both locally and 	Green – complete

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
			<ul style="list-style-type: none"> Since being established, Gisborne and Hamilton Young Adult Lists have been strengthened with community service provider referral pathways, to support young adults to address underlying needs. 	<p>internationally are responding to the needs of neuro-disabled people.</p> <ul style="list-style-type: none"> The Ministry is exploring introducing a Young Adult List into Kaitaia, Napier and Hastings District Courts. 	
2.15	Identify options to increase access to family violence safety programmes for children.	Ministry of Justice	<ul style="list-style-type: none"> The Family Violence Sexual Violence Operational Improvements work programme includes projects to improve the experience of participants (particularly victims and children) in family violence and sexual violence proceedings in the District Court. This involves offering earlier and more consistent access to safety programmes for children both in family violence criminal proceedings and through protection orders made in the Family Court. We have identified options to extend access to safety programmes for children in both jurisdictions and will explore implementation of these options early 2023. 	<ul style="list-style-type: none"> Scope and plan implementation activities from early 2023 (funding dependent). 	Green – complete
2.16	Enhance local relationships between the women's prisons and their local Oranga Tamariki sites to support better outcomes for mothers and babies in the Corrections' Mothers and Babies Units and Feedings and Bonding Spaces.	Corrections	<ul style="list-style-type: none"> updated the MBU information booklet and provided it to the regional senior advisors and call centre at Oranga Tamariki to support local understanding of the MBU. The Christchurch Women's Prison has a new Social Worker and is building a working relationship with the local Oranga Tamariki site to support the MBU, Feeding and Bonding applications, and other supports required for mothers and children. Multi-disciplinary meetings held at Auckland Region Women's Corrections Facility to discuss Feeding and Bonding applications and provide information or advice are attended by Oranga Tamariki staff from the Hōmai site. Women's prisons have made significant effort to improve local relationships and such this action is considered completed. However, they will continue working to enhance and strengthen these relationships on an ongoing basis. 	<ul style="list-style-type: none"> Planned site visits for Oranga Tamariki staff could not be facilitated at this time due to operational pressures, however these continue to be planned to be arranged once these pressures ease. In the meantime, Oranga Tamariki and the Department of Corrections continue to work together to support positive outcomes for mothers and their children. 	Green – complete
2.17	Implement a temporary process to use section 175 of the Criminal Procedure Act 2011 for placements of 18-year-olds remanded in custody where this provision applies by August 2022.	Corrections	<ul style="list-style-type: none"> Put in place the temporary process to use section 175 of the Criminal Procedure Act 2011 for placements of remanded 18-year-olds in the custody of the chief executive of Oranga Tamariki rather than an adult facility. 	<ul style="list-style-type: none"> Review temporary process and develop options for a permanent process by mid-2023. Implement temporary process as permanent by the end of 2023 	Green – complete

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
2.18	Complete staff training for APYA (assessment placement of young adults) across prison sites to improve whānau-centred approaches for young people in Corrections custody.	Corrections	<ul style="list-style-type: none"> Staff training for assessment placement of young adults, or APYA, has been rolled out to most sites, however due to operational pressures three sites still require the formal training. These three sites continue to be engaged and supported with completing APYAs on site when required. 	<ul style="list-style-type: none"> Finish the roll out of staff training to the remaining three sites in early 2023. Review APYA six months after training completed, based on feedback. 	Green – complete (Remaining three sites will receive training early this year)
2.19	Partner, design and deliver an enhanced pilot of Te Pae Oranga Rangatahi (a culturally responsive improved Alternative Action response to offending). Police will work in partnership with iwi Māori providers.	Police	<ul style="list-style-type: none"> Police is progressing the enhanced Te Pae Oranga Rangatahi pilot in Ōtautahi (Christchurch) to test a more culturally responsive Alternative Action response to offending. Selection criteria for future sites have been developed and tested. The next 2 sites will join the pilot in the first quarter of 2023. 	<ul style="list-style-type: none"> Partner with providers to test and learn to inform the future model of Te Pae Oranga Rangatahi. Selection of additional sites commences in February 2023, with implementation of two further sites by end of June 2023. 	Green – complete
2.20	Identify issues and potential solutions with information sharing within Police systems to ensure rangatahi presenting with risky behaviors are connected to the right wellbeing supports, before behavior develops into potential offending.	Police	<ul style="list-style-type: none"> Incident coding changes have been introduced to Police's recording system, the National Intelligence Application (NIA). Occurrence files are now to be assessed by youth services to ascertain if any referrals, assessments, or wellbeing interventions might be required for a child or young person. 	<ul style="list-style-type: none"> Police will support any practice change that may be required around connecting rangatahi to the right wellbeing supports. 	Green – Complete

2. Building an evidence-based picture of need

Action	Description	Lead	Activities	Summary of progress
3. In-depth assessment of needs	Specific needs will be identified through Oranga Tamariki undertaking in depth assessments of need in housing, education and health with recommendations on how to	Oranga Tamariki	3.1, 3.2	<ul style="list-style-type: none"> The first four in-depth assessments of need have been delivered. The cross-agency responses to these will tangibly change how the Action Plan cohort is prioritised at the front line.

Action	Description	Lead	Activities	Summary of progress
	prioritise access to services for the priority population			Transitions housing report-back has been developed between HUD/Oranga Tamariki/MSD and delivered to SWB.
4. Evidence Dashboard	An evidence and indicator dashboard will be developed for regular, evidence-based discussions at meetings of the Social Wellbeing Board and Child and Youth Wellbeing Strategy Ministerial Group. The dashboards will include insights and data on the needs and experiences of the population of interest, such as the number of children and young people referred for further health assessments or assessed as having specific education needs.	Oranga Tamariki	4.1	<ul style="list-style-type: none"> The prototype Evidence and Indicator Dashboard was delivered and agreed by Ministers in November 2022. The Dashboard sits alongside the monitoring and oversight of the delivery of individual activities provided by the six-monthly implementation report. Each of the sixth monthly implementation report-backs will include the latest version of the Dashboard, attached as Appendix 1. Following this reporting cycle will ensure Ministers are kept updated with the current critical indicators in the Dashboard. Evidence-driven, and informed by the needs assessments, by end of 2023 we should have a comprehensive set of critical indicators, including targets where practicable, for housing, health and education needs. This will in turn support better informed decision-making in the future.
5. Regional wellbeing data and need pictures	Evidence and data will be provided to regional leaders to inform community-led planning and the development of community solutions	Oranga Tamariki Social Wellbeing Agency	5.1	<ul style="list-style-type: none"> Refer to point 5.1 below.

Implementation Plan activities

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
3.1	Oranga Tamariki will deliver four of a series of in-depth assessments of need for the priority populations in 2022, with the remaining assessments delivered in 2023. These will look at: - housing needs - health needs, including the mental health, primary care and specialist health needs - education needs and experiences.	Oranga Tamariki	The first four in-depth assessments of need have been delivered. The cross-agency responses to these will tangibly change how the Action Plan cohort is prioritised at the front line.	Four in-depth assessments are planned for 2023. The first two will assess: education needs for those transitioning to independence. primary healthcare needs for the Action Plan cohort.	Green – Complete
3.2	Agencies included in recommendations made in the in-depth assessments of need report back to the Social Wellbeing Board within three months on how and when they will respond to the recommendations.	Agencies as relevant	Health Manatū Hauora is working with Oranga Tamariki to identify relevant actions that respond to the	Health MoH will report back to SWB in March with advice on how and when they will be responding to the focus areas.	Green – Ongoing Action

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
			<p>focus areas in the mental wellbeing in-depth assessment.</p> <p>Housing</p> <p>Oranga Tamariki, HUD, MSD, Kāinga Ora and Whaikaha are working together to identify relevant actions that respond to the focus areas in the in-depth assessment of housing need for children and young people in care, their families, whānau and caregivers.</p> <p>Education</p> <p>In response to the first Education Needs Assessment (the education and experiences and needs of children and young people in care or youth justice) options to improve access to services to meet the needs of the priority population will be developed for the three-month report back to the Social Wellbeing Board.</p>	<p>Housing</p> <p>HUD will report back to SWB in April with advice on how and when they will be responding to the focus areas.</p> <p>Education</p> <p>MoE is working to ensure that planning and committed milestones are identified in the three-month report back to Social Wellbeing Board in March. However, ongoing resourcing issues may affect the scope of the report and further planning and refinements might be required beyond the March timeframe.</p>	
4.1	The Dashboard prototype presented to Ministers and a dashboard cycle established by December 2022.	Oranga Tamariki	The prototype of the Dashboard was approved by ministers in November 2023 [REP-OT-22-10-0718 refers] and will be used to support evidence-based discussions at meetings of the Social Wellbeing Board and Child and Youth Wellbeing Strategy Ministerial Group.	As per the agreed Dashboard cycle, the Dashboard will be reported alongside the six-monthly implementation report. Future sixth monthly implementation report-backs will include the latest version of the Dashboard, attached as Appendix 1.	Green – Complete
5.1	Explore regional and community data needs in the communities being focused on under Oranga Tamariki's Enabling Communities initiative.	Oranga Tamariki Social Wellbeing Agency	<p>Oranga Tamariki has a strong partnership with Toi Hau Tāngata (SWA), and continues to leverage off existing analysis:</p> <p>SWA with Oranga Tamariki and the Ministry of Education, is running analysis on education high needs for the Action Plan population. This builds on work SWA did re the wider population on highest needs learners.</p> <p>Further data analytics has been commissioned from SWA to start to build our understanding of the needs of children and young people living with disabilities.</p>	<p>SWA to progress scoping the work taking an Action Plan population lens to recent analysis on high needs for Ministry of Education. This will inform the next two In-depth Assessments (Focused on children who have early risk factors for future involvement with statutory care and Transitions cohorts) taking place in the first half of 2023.</p> <p>SWA and Oranga Tamariki engaging on disability analysis i.e., connecting Action Plan population cohort groups to the disability indicator in early 2023.</p>	Green – Ongoing Action

3. Meeting children’s and young people’s needs and building whānau resilience

Action	Description	Lead	Activities	Summary of progress
6. Access to services	<p>Relevant agencies will work in conjunction with Oranga Tamariki to respond to the findings and recommendations discussed in the in-depth assessments of need (action three) to identify options to improve access to services to meet the needs of the priority population.</p> <p>This could include options for expanding or replicating collaborative practices that are already working well, or broader system changes. In-depth assessments will be done on:</p> <ul style="list-style-type: none"> • Health (including mental health) and disability services • Education • Housing 	<p>Oranga Tamariki</p> <p>Ministry of Education</p> <p>Ministry of Health, Housing and Urban Development</p> <p>Other relevant agencies</p>	3.2	<p>MoH</p> <ul style="list-style-type: none"> • Following the development of the mental wellbeing needs assessment, Manatū Hauora and Oranga Tamariki are working to identify appropriate resulting actions. Consideration will be given to aligning actions with current mental health work programme priorities, including the new Child and Youth Wellbeing Strategy mental wellbeing priority area. <p>HUD</p> <ul style="list-style-type: none"> • We will respond within three months as to how and when we will contribute to addressing the relevant recommendations in the “In-depth assessment on housing for children and young people in care, their families and whānau, and caregivers.” <p>MSD</p> <ul style="list-style-type: none"> • HUD, MSD and Oranga Tamariki to improve information sharing and access to suitable forms of accommodation and current supports • By March 2023 Oranga Tamariki, HUD and MSD will develop information packs for outlining supports and a range of accommodation options in each region for frontline staff and feature these on the Oranga Tamariki and MSD internal and external websites. Agencies will also present this information to frontline staff. Specifically, information packs will provide information on: <ul style="list-style-type: none"> ○ current housing and support options that may be suitable for young people transitioning out of care and list options and examples of available forms of accommodation with links to providers in different regions. This will include options such as reunification with family/whānau/hapū, extended stays in care (Entitlement to Return or Remain with a caregiver), or support provided by Oranga Tamariki such as the Transition Support Service. ○ key points of contact for both regional and national office staff at MSD, Oranga Tamariki and HUD to ensure access to appropriate services rather than relying on an EH SNG. • By March 2023 Oranga Tamariki will be able to measure the number of young people eligible for Transition Support Services who are accessing EH SNGs. Oranga Tamariki will also be reporting on duration and recurrence of grants. Oranga Tamariki will measure this over time and provide 6-monthly snapshots through the Oranga Tamariki Action Plan evidence dashboards. <p>Education</p>

Action	Description	Lead	Activities	Summary of progress
				<ul style="list-style-type: none"> In response to the first Education Needs Assessment (the education and experiences and needs of children and young people in care or youth justice) options to improve access to services to meet the needs of the priority population will be developed for the three-month report back to the Social Wellbeing Board. <p>Indicators identified in the Health, Housing and Education three-month report backs will be included in future iterations of the Evidence Dashboard.</p>
7. Learning in residential care	The Ministry of Education and Oranga Tamariki will continue to progress a joint work programme to respond to the Education Review Office (ERO) Evaluation of learning in residential care.	Ministry of Education Oranga Tamariki	7.1, 7.2, 7.3	See MoE updates under activity 7.1, 7.2, and 7.3
8. Education high needs review	As a part of the Highest Needs Review, the Ministry of Education is working with other agencies, including Oranga Tamariki, to consider how to align services and supports to ensure children and young people with the highest learning support needs, and their families and whānau, have access to the right support for learning to occur.	Ministry of Education Oranga Tamariki	n/a	<ul style="list-style-type: none"> MoE has analysed engagement feedback and sources, to complete a high-level vision for a new system of support for high needs learners. In November, Cabinet considered and agreed to design a new system to better support children and young people with the highest levels of learning support needs to engage in education. The new system will be developed based on the Enabling Good Lives (EGL) principles and outcome domains of Ka Hikitia – Ka Hāpaitia (Ka Hikitia), the Māori Education Strategy. <p>A Business Case and Work Programme is being scoped for a report back to Cabinet in June 2023. This work programme will provide the roadmap for change over the next two, five and ten years. In the short-term the Ministry of Education is strengthening the current model to make it quicker and simpler for learners and their whānau to get the support they need.</p>

Implementation Plan activities

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
7.1	Progress Education Review Office (ERO) recommendation for (Area 1: Improving the quality of the students' education while in residence) – developing a quality practice framework.	ERO	No update.	Framework to be implemented in July 2023.	Green

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
7.1	Progress Education Review Office (ERO) recommendation for (Area 1: Improving the quality of the students' education while in residence) – practice changes.	Ministry of Education and Oranga Tamariki	<ul style="list-style-type: none"> Service Guidance for each residence has been drafted, circulated to education providers and discussed at workshops. The workshops held during November led to immediate process improvements, with MoE regional staff, education providers and OT residential staff meeting each other in-person, building trusted relationships, and agreeing new ways of sharing information and keeping in touch about students as they transition in, through and out of residence. <p>A final draft has been completed of National Guidance setting out roles and responsibilities of Oranga Tamariki and Ministry of Education under the National Care Standards.</p>	National and Regional Service Guidance will be implemented by June 2023.	Green
7.1	Progress Education Review Office (ERO) recommendation for (Area 1: Improving the quality of the students' education while in residence) – system changes.	Ministry of Education	Delayed due to resourcing issues.	Options paper will be completed by April 2023.	Red
7.1	Progress Education Review Office (ERO) recommendation for (Area 1: Improving the quality of the students' education while in residence) – specialist training needs and professional network.	Ministry of Education	Delayed due to resourcing issues.	Forecasted to be completed by March 2023.	Red
7.1	Progress Education Review Office (ERO) recommendation for (Area 1: Improving the quality of the students' education while in residence) – Information flows and sharing.	Ministry of Education and Oranga Tamariki	This significant result area process is now ready for consultation with Oranga Tamariki and Education staff working with residences. Stakeholders identified what information needs to be shared and for what purpose.	Forecasted to be completed by March 2023.	Red
7.2	Progress Education Review Office (ERO) recommendation (Area 2: To reduce variability of provision) – review model of provision.	Ministry of Education	A resourcing review of how the three education providers are funded has been completed.	Options paper for funding provision will be completed by March 2023.	Amber
7.3	Progress Education Review Office (ERO) Recommendation (Area 3: To increase students access to education after leaving residence) – access to education transition in an out of residence.	Ministry of Education and Oranga Tamariki	A week-long interagency sprint, involving Oranga Tamariki and Ministry of Education staff across regions agreed a process for transitions in and out of residence. The focus of the sprint was on the Significant Result Area, however the process developed will also contribute to responding to the ERO review.	Ministry of Education have assigned a lead for this workstream. Timeframe will be provided once the lead is fully on board.	Red

4. Community led, regionally enabled, centrally supported prevention

Action	Description	Lead	Activities	Summary of progress
9. Investment in prevention.	Agencies will build a high-level cross-agency picture of early support/prevention investment to identify gaps and opportunities. This will support informed and coordinated decisions around future investment in prevention. Initially, this action will focus on the proposed approach for developing an investment plan for Te Aorerekura – the National Strategy to Eliminate Family Violence and Sexual Violence. The Te Aorerekura investment plan will identify investment priorities for communities and the specialist family violence/sexual violence sector.	Oranga Tamariki Te Puna Aonui	9.1	<p>Supported by Joint Venture Agencies, in August 2022 Te Puna Aonui delivered to the Minister for the Elimination of Family and Sexual Violence the first components of an investment plan to support delivery against Te Aorerekura: the National Strategy to Eliminate Family Violence and Sexual Violence.</p> <p>The work through Te Aorerekura will provide a basis for ongoing work to support informed and coordinated decisions about future investment in prevention, so that all children and young people can live safe, happy, and healthy lives free from family violence and sexual violence</p>
10. A localised, whānau-led system learning approach to the first 1000 days.	The Social Wellbeing Board will drive further collective cross-agency effort to develop and test an integrated network of health, social services and informal supports for children and whānau in the first 1000 days, through a localised learning system approach, building on the health sector early years prototypes. This includes implementation of Action 24 of Te Aorerekura Action Plan: holistic support for safe early years	Ministry of Health DPMC (Child Wellbeing and Poverty Reduction Group) Other children's agencies and agencies involved	10.1	<p>MoH</p> <ul style="list-style-type: none"> Health agencies continue to make progress across a wider work programme to improve outcomes for all children and young people, including those involved with Oranga Tamariki. Most notably, the Kahu Taurima programme, delivered by Te Whatu Ora and Te Aka Whai Ora, is developing a whānau-centred, integrated and sustainable maternity and early years system. The ongoing work of Te Whatu Ora to progress the commitment made under Te Aorerekura, to develop holistic support for safe early years, is also contributing to Action 12. The cross agency steering group has agreed a project plan and is now testing an approach to transition the Te Whatu Ora-funded Start Well programme in South Auckland to a cross-agency funded initiative, as an initial small-scale test of co-commissioning. <p>DPMC</p> <ul style="list-style-type: none"> Following the August 2022 review of the Child and Youth Wellbeing Strategy, DPMC formally became the lead agency for the first 1000 days priority under the Strategy. This priority recognises the importance of the first 1000 days of a child's life (from pregnancy to 2 years) in establishing long term wellbeing. DPMC has prepared a first 1000 days implementation roadmap for the 2023 calendar year, with a specific focus on supporting a localised, whānau-led system learning approach to the first 1000 days. DPMC is now working with The Southern Initiative in South Auckland, and other place-based initiatives, to

Action	Description	Lead	Activities	Summary of progress
				<p>understand optimal conditions and essential backbone support for whānau to thrive in the community.</p> <p>DPMC is also convening a new working group involving key learning partners and government agencies to support the localised learning system approach. The work of this group will inform policy advice on the first 1000 days that will be provided to Ministers in the latter half of 2023.</p>
11. Support and respond to locally-led prevention plans	Agencies will support a co-ordinated, locally led approach with community partners who are looking to lead and work collaboratively on prevention, including an initial focus on community-based and locally led co-ordinated responses to reports of concern.	Oranga Tamariki Other children's agencies	11.1, 11.2	Refer point 11.1 and 11.2 below

Implementation Plan activities

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
9.1	Progress development of an investment plan to support delivery of Te Aorerekura: The National Strategy to Eliminate Family Violence and Sexual Violence	Te Puna Aonui	Supported by Joint Venture Agencies, in August 2022 Te Puna Aonui delivered to the Minister for the Elimination of Family and Sexual Violence the first components of an investment plan to support delivery against Te Aorerekura: the National Strategy to Eliminate Family Violence and Sexual Violence. The work through Te Aorerekura will provide a basis for ongoing work to support informed and coordinated decisions about future investment in prevention, so that all children and young people can live safe, happy, and healthy lives free from family violence and sexual violence.	Draft investment plan to be tested with the family violence and sexual violence sector through the Te Aorerekura annual hui (14-15 June).	Amber (Due to resource issues – being managed by ongoing recruitment)
10.1	In September 2022, the Social Wellbeing Board will provide advice to the Child and Youth Wellbeing Strategy Ministerial Group on options and costings for extending community-led planning and innovation approaches to child and youth wellbeing, with an initial focus on the first 1000 days as a	DPMC	<p>[MOH] Health agencies continue to make progress across a wider work programme to improve outcomes for all children and young people, including those involved with Oranga Tamariki. Most notably, the Kahu Taurima programme, delivered by Te Whatu Ora and Te Aka Whai Ora, is developing a whānau-centred, integrated and sustainable maternity and early years system.</p> <p>The ongoing work of Te Whatu Ora to progress the commitment made under Te Aorerekura, to develop holistic support for safe early years, is also contributing to</p>	No milestones in next six months.	Green

Activity	Description	Lead(s)	Summary of progress	Milestones in next six months	Status
	foundation for a life course approach.		<p>Action 12. The cross agency steering group has agreed a project plan and is now testing an approach to transition the Te Whatu Ora-funded Start Well programme in South Auckland to a cross-agency funded initiative, as an initial small-scale test of co-commissioning. This was agreed by December 2022.</p> <p>Child and Youth Wellbeing Strategy Ministers received advice in September 2022, led by DPMC, on a proposed Budget 2023 package to enhance wellbeing for children in their first 1000 days.</p> <p>[Te Puna Aonui] Te Aorerekura Action 24 “Design co-commissioning approach with partners in South Auckland” has been completed. The cross-agency project tested the transition of the centrally funded Start Well programme in South Auckland to a cross agency funded initiative as a small-scale test of co-commissioning. Transition will be to a new contract for the Start Well programme this year.</p>		
11.1	Prototype community-based and locally led response to reports of concern, and explore what other agency support is required.	Oranga Tamariki	<p>Oranga Tamariki is partnering with communities to assess and respond to reports of concern, the majority of which are reported by partner agencies.</p> <p>As at August 2022, 11 of the 61 Services for Children and Family sites were already partnering with communities to assess and respond to reports of concern. A further 25 sites were working with communities to put this in place.</p>	<p>Continue to assist communities to:</p> <ul style="list-style-type: none"> • Understand and be fully informed about the scope of the opportunity • Identify their own aspirations, outcomes and priorities • Design their own approach, plan, model or roadmap • Operationalize and implementation <p>Pace is set by our partners and our role is to enable and support through coordinating and resourcing where needed.</p>	Green
11.2	Drawing on early insights from the COVID-19 Care in the Community evaluation, identify opportunities to build on successful locally-led and regionally-enabled approaches with a view to creating more enduring collaborations that sustain community resilience.	MSD	MSD supported Regional Managers to start working with the Regional Public Service Leaders on the Action Plan.	<p>Begin outcomes-focused evaluation of the Care in the Community welfare response, exploring implementation outcomes and outcomes achieved for individuals, families, and whānau.</p> <p>Information capture through a survey workstream (to be completed by Allen and Clarke) and a case study workstream (to be completed in-house by a small team of consultants).</p> <p>Early findings from each workstream, available June 2023, will identify lessons for the delivery of future locally led, regionally enabled and nationally supported approaches aiming to support and sustain community resilience.</p>	Green